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We now describe in more generality the method for solving the Transportation Problem, in the case where total supply equals total demand.

Thus we suppose that we have m suppliers and n recipients. The ith supplier can provide at most si units of a commodity, and the jth recipient requires  $d_i$  units, where  $s_i \geq 0$  for all  $i, d_i \geq 0$  for all jand  $\sum_{i=1}^{m} s_i = \sum_{i=1}^{n} d_i$ . The cost of transporting the commodity from the *i*th supplier to the *j*th recipient is  $c_{i,j}$ . It is required to determine the amount  $x_{i,j}$  of the commodity that should be transported from the ith supplier to the jth recipient, consistent with the constraints that  $x_{i,j} \geq 0$  for all i and j,  $\sum_{i=1}^{n} x_{i,j} = s_i$  for i = 1, 2, ..., m,  $\sum_{i=1}^{m} x_{i,j} = d_j$  for j = 1, 2, ..., n.

A set of quantities

$$(x_{i,j}: i = 1, 2, \ldots, m, j = 1, 2, \ldots, n)$$

satisfying these constraints is a feasible solution to the problem.

The *cost* of a feasible solution  $(x_{i,j})$  is  $\sum_{i=1}^{m} \sum_{j=1}^{n} c_{i,j} x_{i,j}$ . An *optimal* solution to this transportation problem is a feasible solution to the problem whose cost does not exceed that of any other feasible solution.

As usual, we denote by  $M_{m,n}(\mathbb{R})$  the set of all  $m \times n$  matrices with real coefficients, we denote by  $\rho \colon M_{m,n}(\mathbb{R}) \to \mathbb{R}^m$  and  $\sigma \colon M_{m,n}(\mathbb{R}) \to \mathbb{R}^n$  the linear transformations defined such that  $\rho(X)_i = \sum\limits_{j=1}^n (X)_{i,j}$  for  $i=1,2,\ldots,m$  and  $\sigma(X)_j = \sum\limits_{i=1}^m (X)_{i,j}$  for  $j=1,2,\ldots,n$ , we denote by W the set of all ordered pairs  $(\mathbf{s},\mathbf{d})$ , where  $\mathbf{s} \in \mathbb{R}^m$ ,  $\mathbf{d} \in \mathbb{R}^n$  and  $\sum\limits_{i=1}^m (\mathbf{s})_i = \sum\limits_{j=1}^n (\mathbf{d})_j$ , and we denote by  $\theta \colon M_{m,n}(\mathbb{R}) \to W$  the linear transformation from  $M_{m,n}(\mathbb{R})$  to W defined such that  $\theta(X) = (\rho(X), \sigma(X))$  for all  $X \in M_{m,n}(\mathbb{R})$ . Then

$$\theta(X) = \left(\sum_{j=1}^n (X)_{i,j}, \sum_{i=1}^m (X)_{i,j}\right).$$

Let  $I = \{1, 2, ..., m\}$  and  $J = \{1, 2, ..., n\}$ . Each subset K of  $I \times J$  determines a corresponding subspace  $M_K$  of the real vector space  $M_{m,n}(\mathbb{R})$ , where

$$M_K = \{X \in M_{m,n}(\mathbb{R}) : (X)_{i,j} = 0 \text{ when } (i,j) \notin K\}.$$

The real vector space  $M_K$  is of dimension |K|, where |K| denotes the number of elements in the subset K of  $I \times J$ . The linear transformation  $\theta \colon M_{m,n}(\mathbb{R}) \to W$  restricts to a linear transformation  $\theta_K \colon M_K \to W$ .

A subset B of  $I \times J$  is a *basis* for the transportation problem if and only if the corresponding linear transformation

$$\theta_B \colon M_B(\mathbb{R}) \to W$$

is an isomorphism.

## **Proposition**

**Proposition TP-G01** Let X, C and Q be  $m \times n$  matrices with real coefficients, and let  $u_1, u_2, \ldots, u_m$  and  $v_1, v_2, \ldots, v_n$  be real numbers. Suppose that

$$(C)_{i,j} = v_j - u_i + (Q)_{i,j}$$

for i = 1, 2, ..., m and j = 1, 2, ..., n. Then

$$\operatorname{trace}(C^TX) = \sum_{i=1}^m v_i \sigma(X)_j - \sum_{i=1}^n u_i \rho(X)_i + \operatorname{trace}(Q^TX),$$

where 
$$\rho(X)_i = \sum_{j=1}^n (X)_{i,j}$$
 for  $i = 1, 2, ..., m$  and  $\sigma(X)_j = \sum_{i=1}^m (X)_{i,j}$  for  $j = 1, 2, ..., n$ .

#### Proof

Let  $x_{i,j}=(X)_{i,j}$ ,  $c_{i,j}=(C)_{i,j}$  and  $q_{i,j}=(Q)_{i,j}$  for  $i=1,2,\ldots,m$  and  $j=1,2,\ldots,n$ . Then  $c_{i,j}=v_j-u_i+q_{i,j}$  for  $1\leq i\leq m$  and  $1\leq j\leq n$ , and therefore

$$\operatorname{trace}(C^{T}X) = \sum_{i=1}^{m} \sum_{j=1}^{n} c_{i,j} x_{i,j} = \sum_{i=1}^{m} \sum_{j=1}^{n} (v_{j} - u_{i} + q_{i,j}) x_{i,j}$$

$$= \sum_{j=1}^{n} \left( v_{j} \sum_{i=1}^{m} x_{i,j} \right) - \sum_{i=1}^{m} \left( u_{i} \sum_{j=1}^{n} x_{i,j} \right)$$

$$+ \sum_{i=1}^{m} \sum_{j=1}^{n} q_{i,j} x_{i,j}$$

$$= \sum_{i=1}^{m} v_{j} \sigma(X)_{j} - \sum_{i=1}^{n} u_{i} \rho(X)_{i} + \operatorname{trace}(Q^{T}X),$$

as required.

#### **Corollary**

**Corollary TP-G0X** Let m and n be integers, and let  $I = \{1, 2, \ldots, m\}$  and  $J = \{1, 2, \ldots, n\}$ . Let X and C be  $m \times n$  matrices, and let  $u_1, u_2, \ldots, u_m$  and  $v_1, v_2, \ldots, v_n$  be real numbers. Suppose that  $(C)_{i,j} = v_j - u_i$  for all  $(i,j) \in I \times J$  for which  $(X)_{i,j} \neq 0$ . Then

$$\operatorname{trace}(C^TX) = \sum_{i=1}^m d_i v_i - \sum_{j=1}^n s_i u_i,$$

where 
$$s_i = \sum_{j=1}^{n} (X)_{i,j}$$
 for  $i = 1, 2, ..., m$  and  $d_j = \sum_{i=1}^{m} (X)_{i,j}$  for  $j = 1, 2, ..., n$ .

#### **Proof**

Let Q be the  $m \times n$  matrix defined such that  $(Q)_{i,j} = (C)_{i,j} + u_i - v_j$  for all  $i \in I$  and  $j \in J$ . Then  $(C)_{i,j} = v_j - v_i + (Q)_{i,j}$  for all  $i \in I$  and  $j \in J$ , and  $Q_{i,j} = 0$  whenever  $(X)_{i,j} \neq 0$ . It follows from this that

$$\operatorname{trace}(Q^TX) = \sum_{i=1}^m \sum_{j=1}^n (Q)_{i,j}(X)_{i,j} = 0.$$

It then follows from Proposition TP-G01 that

$$\operatorname{trace}(C^TX) = \sum_{i=1}^m d_j v_j - \sum_{i=1}^n s_i u_i,$$

as required.

## **Proposition**

**Proposition TP-G0Y** Let m and n be integers, let  $I = \{1, 2, \ldots, m\}$  and  $J = \{1, 2, \ldots, n\}$ , and let B be a subset of  $I \times J$  that is a basis for the transportation problem with m suppliers and n recipients. For each  $(i,j) \in B$  let  $c_{i,j}$  be a corresponding real number. Then there exist real numbers  $u_i$  for  $i \in I$  and  $v_j$  for  $j \in J$  such that  $c_{i,j} = v_j - u_i$  for all  $(i,j) \in B$ . Moreover if  $\overline{u}_i$  and  $\overline{v}_j$  are real numbers for  $i \in I$  and  $j \in J$  that satisfy the equations  $c_{i,j} = \overline{v}_j - \overline{u}_i$  for all  $(i,j) \in B$ , then there exists some real number k such that  $\overline{u}_i = u_i + k$  for all  $i \in I$  and  $\overline{v}_j = v_j + k$  for all  $j \in J$ .

#### Proof

Let

$$W = \left\{ (\mathbf{s}, \mathbf{d}) \in \mathbb{R}^m \times \mathbb{R}^n : \sum_{i=1}^m (\mathbf{s})_i = \sum_{j=1}^n (\mathbf{d})_j \right\},$$

let

$$M_B = \{X \in M_{m,n}(\mathbb{R}) : (X)_{i,j} = 0 \text{ when } (i,j) \notin B\},$$
  
let  $\theta \colon M_{m,n}(\mathbb{R}) \to W$  be defined so that  $\theta(X) = (\rho(X), \sigma(X)),$   
where  $\rho(X)_i = \sum\limits_{j=1}^n (X)_{i,j}$  for  $i = 1, 2, \ldots, m$  and  $\sigma(X)_j = \sum\limits_{i=1}^m (X)_{i,j}$   
for  $j = 1, 2, \ldots, n$ , and let  $\theta_B \colon M_B \to W$  be the restriction of  $\theta \colon M_{m,n}(\mathbb{R}) \to W$  to  $M_B$ .

Let  $f: M_B \to \mathbb{R}$  be the linear transformation from  $M_B$  to  $\mathbb{R}$  defined such that

$$f(X) = \sum_{(i,j)\in B} c_{i,j}(X)_{i,j}$$

for all  $X \in M_B$ . The requirement that B be a basis for the transportation problem ensures that  $\theta_K \colon M_B \to W$  is an isomorphism. It follows that there is a well-defined linear transformation  $g \colon W \to \mathbb{R}$  from W to  $\mathbb{R}$  that satisfies  $f(X) = g(\theta_B(X))$  for all  $X \in M_B$ . Indeed  $g = f \circ \theta_B^{-1}$ .

For  $i=1,2,\ldots,m$  and  $j=1,2,\ldots,n$  let  $E^{(i,j)}$  denote the matrix whose coefficient in the in the ith row and jth column has value 1 and whose other coefficients are zero, let  $\overline{\mathbf{b}}^{(i)}$  denote the vector in  $\mathbb{R}^m$  whose ith component has the value 1 and whose other components are zero, and let  $\mathbf{b}^{(j)}$  denote the vector in  $\mathbb{R}^n$  whose jth component has the value 1 and whose other components are zero. Then  $\theta_B(E^{(i,j)}) = \beta^{(i,j)}$  for all  $(i,j) \in B$ , where  $\beta^{(i,j)} = (\overline{\mathbf{b}}^{(i)}, \mathbf{b}^{(j)})$ . It follows that

$$g(\beta^{(i,j)}) = g(\theta(E^{(i,j)})) = f(E^{(i,j)}) = c_{i,j}$$

for all  $(i,j) \in B$ .

Let  $(\mathbf{s}, \mathbf{d}) \in W$ , where

$$\mathbf{s} = (s_1, s_2, \dots, s_m)$$
 and  $\mathbf{d} = (d_1, d_2, \dots, d_n)$ .

Then

$$s_1 = \left\{ egin{array}{ll} \sum\limits_{j=1}^n d_j & ext{if } m=1, \ \sum\limits_{i=1}^n d_j - \sum\limits_{i=2}^m s_i & ext{if } m>1, \end{array} 
ight.$$

and therefore

$$(\mathbf{s},\mathbf{d}) = \sum_{i=1}^n d_j(\overline{\mathbf{b}}^{(1)},\mathbf{b}^{(j)}) - \sum_{s=1}^m s_i(\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)},\mathbf{0}).$$

Moreover 
$$(\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)}, \mathbf{0}) \in W$$
 for  $i = 1, 2, ..., m$ , and  $(\overline{\mathbf{b}}^{(1)}, \mathbf{b}^{(j)}) \in W$  for  $j = 1, 2, ..., n$ .

Let  $u_i = g(\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)}, \mathbf{0})$  for i = 1, 2, ..., m and  $v_j = g(\overline{\mathbf{b}}^{(1)}, \mathbf{b}^{(j)})$  for j = 1, 2, ..., n. Then

$$g(\mathbf{s}, \mathbf{d}) = \sum_{j=1}^{n} d_{j}g(\overline{\mathbf{b}}^{(1)}, \mathbf{b}^{(j)}) - \sum_{s=1}^{m} s_{i}g(\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)}, \mathbf{0})$$
$$= \sum_{j=1}^{n} v_{j}d_{j} - \sum_{j=1}^{m} u_{i}s_{j}.$$

Moreover  $u_1 = 0$ , and

$$v_{j} - u_{i} = g(\overline{\mathbf{b}}^{(1)}, \mathbf{b}^{(j)}) - g(\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)}, \mathbf{0})$$

$$= g\left((\overline{\mathbf{b}}^{(1)}, \mathbf{b}^{(j)}) - (\overline{\mathbf{b}}^{(1)} - \overline{\mathbf{b}}^{(i)}, \mathbf{0})\right)$$

$$= g(\overline{\mathbf{b}}^{(i)}, \mathbf{b}^{(j)}) = g(\beta^{(i,j)})$$

$$= c_{i,j}$$

for all  $(i,j) \in B$ .

Now let  $\overline{u}_1, \overline{u}_2, \ldots, \overline{u}_m$  and  $\overline{v}_1, \overline{v}_2, \ldots, \overline{v}_n$  be real numbers with the property that  $c_{i,j} = \overline{v}_j - \overline{u}_i$  for all  $(i,j) \in B$ , let  $X \in M_B$ , and let  $(\mathbf{s},\mathbf{d}) = \theta_B(X)$ . Then X is an  $m \times n$  matrix that satisfies  $(X)_{i,j} = 0$  when  $(i,j) \notin B$ . Let C be a  $m \times n$  matrix with  $C_{i,j} = c_{i,j}$  for all  $(i,j) \in B$ . It then follows from Corollary TP-G0X that

$$g(\mathbf{s}, \mathbf{d}) = f(X) = \operatorname{trace}(C^T X) = \sum_{i=1}^m d_i \overline{v}_i - \sum_{i=1}^n s_i \overline{u}_i,$$

where  $s_i = (\mathbf{s})_i$  for i = 1, 2, ..., m and  $d_j = (\mathbf{d})_j$  for j = 1, 2, ..., n.

Now  $\theta_K \colon M_B \to W$  is surjective, because B is a basis of the transportation problem. It therefore follows that

$$\sum_{i=1}^m d_j \overline{v}_j - \sum_{j=1}^n s_i \overline{u}_i = g(\mathbf{s}, \mathbf{d}) = \sum_{i=1}^m d_j v_j - \sum_{j=1}^n s_i u_i$$

for all  $(\mathbf{s}, \mathbf{d}) \in W$ .

Thus

$$\sum_{j=1}^{n} \overline{v}_j d_j - \sum_{i=1}^{m} \overline{u}_i s_i = \sum_{j=1}^{n} v_j d_j - \sum_{i=1}^{m} u_i s_i$$

for all real numbers  $s_1, s_2, \ldots, s_m$  and  $d_1, d_2, \ldots, d_n$  that satisfy  $\sum_{i=1}^m s_i = \sum_{i=1}^n d_i.$ 

On applying this result with appropriate choices of numbers  $s_i$  and  $d_j$  satisfying  $\sum\limits_{i=1}^m s_i = \sum\limits_{j=1}^n d_j$ , we find that  $\overline{u}_i - \overline{u}_1 = u_i - u_1$  for  $2 \leq i \leq m$  and  $\overline{v}_j - \overline{u}_1 = v_j - u_1$  for  $j = 1, 2, \ldots, n$ . Thus  $\overline{u}_i = u_i + k$  for  $i = 1, 2, \ldots, m$  and  $\overline{v}_j = v_j + k$  for  $j = 1, 2, \ldots, n$ , where  $k = \overline{u}_1 - u_1$ , as required.